

SECOND QUARTER FISCAL YEAR 2018 EARNINGS CONFERENCE CALL & WEBCAST PRESENTATION

April 10, 2018

Disclaimer

Forward Looking Statements

This presentation contains statements that are not historical facts but that may constitute "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements can generally be identified by the use of forward-looking words such as "may", "will", "could", "expect", "intend", "plan", "estimate", "target", "anticipate", "believe", "continue", "progress", "growth", or other similar words. These forward-looking statements include statements regarding future plans for The Simply Good Foods Company (the "Company"), the estimated or anticipated future results and benefits of the Company's future plans and operations, future opportunities for the Company, and other statements that are not historical facts. These statements are based on the current expectations of the Company's management as of the date hereof and are not predictions of actual performance. Forward-looking statements involve risks and uncertainties that could cause actual results to differ materially from those described in the statements based on a number of factors, including but not limited to the following: changes in the business environment including general financial, economic, regulatory and political conditions affecting the industry in which the Company operates; changes in consumer preferences and affinities for our products and related purchasing habits; changes in consumer eating trends and interest in cleaner product labels and ingredients; the availability of or competition for other brands, assets or other opportunities for investment by the Company or to expand the Company's business; changes in taxes, governmental laws, and regulations; competitive product and pricing activity; difficulties of managing growth profitably; the loss of one or more members of Company's management teams; and other risk factors described from time to time in the Company's Form 10-Q, and Form 8-K reports (including all amendments to those reports) filed with the U.S. Securities and Exchange Commis

Non-GAAP Financial Measures

This presentation includes certain financial measures not presented in accordance with generally accepted accounting principles ("GAAP") including, but not limited to, Adjusted EBITDA and certain ratios and other metrics derived there from. These non-GAAP financial measures are not measures of financial performance in accordance with GAAP and may exclude items that are significant in understanding and assessing financial results. Therefore, these measures should not be considered in isolation or as an alternative to net income, cash flows from operations or other measures of profitability, liquidity or performance under GAAP. You should be aware that the presentation of these measures may not be comparable to similarly-titled measures used by other companies. Reconciliations of these non-GAAP measures to the most directly comparable GAAP measures are set forth in the Press Release dated January 9, 2018. We believe (i) these non-GAAP measures of financial results provide useful information to management and investors regarding certain financial and business trends relating to the financial condition and results of operations of Atkins Nutritionals, Inc. ("Atkins") to date; and (ii) that the use of these non-GAAP financial measures provides an additional tool for investors to use in evaluating ongoing operating results and trends in and in comparing financial measures with other similar companies, many of which present similar non-GAAP financial measures to investors. These non-GAAP financial measures are subject to inherent limitations as they reflect the exercise of judgments by management about which expense and income are excluded or included in determining these non-GAAP financial measures.

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Today's Speakers & Agenda

Speakers

Mark Pogharian

V. President Investor Relations

Joe Scalzo

Chief Executive Officer

Todd Cunfer

Chief Financial Officer

<u>Agenda</u>

Introduction

- Second Quarter 2018 Highlights
- Business Update
 - Financial Summary
 - Q&A

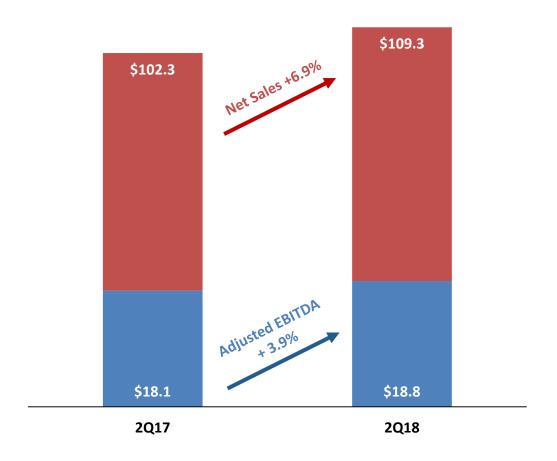


SECOND QUARTER FISCAL 2018 HIGHLIGHTS



2nd Quarter Highlights: Revenue and Profit Growth

Net Sales Momentum Continues



First Half Consumption Growth Remains Strong



Source: Nielsen FDMx and Retail Link for years 2008 – 2011. Total U.S. Multi-Outlet IRI, excluding frozen meals, for 2012 onwards.

- (1) Calendar years ending December for 2008 2013 and fiscal years ending August for 2014 2017.
- (2) IRI POS data for fiscal year to date as of August 28th 2016
- (3) IRI POS data for fiscal year to date as of August 27th 2017
- (4) IRI POS data for 26 weeks ending February 24, 2018

Strong Retail Performance Driven by Base Velocity Growth

New marketing campaign is resonating with and bringing new consumers to the franchise

- Packaging refresh improves shelf presence and aisle shopability
- "Clean label" initiative delivering on consumer preferences for fewer, recognizable ingredients
- New product trial and repeat in-line with expectations and are top velocity items



New Marketing Campaign Delivering Results



New Atkins Brand Spokesperson

- Rob Lowe, actor
- "This is me"..."I have been living Atkins for years"
- Atkins Lifestyle Campaign began running January 1, 2018

Early Results

- Atkins.com web visits +25%
- Buyer growth accelerating
- PR campaign created 500 million impressions



Improved / Refreshed Packaging On-shelf in January

OLD



NEW





Cleaner Labels Resonate with Consumers

- Atkins continues to improve its current product portfolio to deliver on "cleaner" label trends while maintaining same great taste
- Existing products being reformulated and new products developed with "cleaner" labels

Chocolate Peanut Butter Bar

NEW

Nutrition Facts

Amount Per Serving

Fat Calories 130

Serving Size 1 Bar (60g)

Calories 250

Total Fat 14c

Saturated Fat 8g

Trans Fat Oq

Sodium 250m

Sugars 2g

Glycerin 8g

Counting Carbs?

Glycerin is naturally sourced from vegetables and gives our bars a sol texture. Glycerin and fiber should be

subtracted from the total carbs since

they minimally impact blood sugar

TOTAL FIBER GLYCERIN/

23g - 12g - 8g =

Protein 16a

Calcium

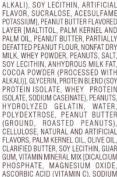
INGREDIENTS: PROTEIN BLEND (SOY PROTEIN ISOLATE, GELATIN, WHEY PROTEIN ISOLATE, WHEY PROTEIN CONCENTRATE), POLYDEXTROSE, PEANUTS VEGETABLE GLYCERIN, PALM KERNEL AND PALM OIL. NATURAL FLAVOR, WATER COCOA POWDER (PROCESSED WITH ALKALI), CELLULOSE POWDER, CONTAINS LESS THAN 2% OF: PEANUT OIL. BUTTERFAT, SOY LECITHIN, OLIVE OIL MILK, SALT, GUAR GUM, SUCRALOSE.

Nutrition Facts Serving Size 1 Bar (60g) Amount Per Serving Calories 250 Fat Calories 12 Total Fat 14g Saturated Fat 8g Trans Fat Og Cholesterol <5mg Sodium 190ma Potassium 110mg Total Carbohydrate 23g

Sugars 1a Sugar Alcohols 11g Protein 17g 25% • Vitamin C 4% • Iron 15% · Vitamin K 15% • Riboflavin 15% • Vitamin B12 159 15% . Pantothenic Acid 159 Phosphorus 6% • Magnesium 10% 15% • Selenium Percent Daily Values are based on a 2,00 calorie diet. Your Daily Values may be higher Saturated Fat Less than 20g Cholesterol Less than 300mg

★ Sugar Alcohols total includes 8g of glycerin Counting Carbs? Atkins Net Carb Count assists you in tracking carbs that impact blood sugar. Fiber and sugar alcohols should be subtracted from the total carbs since they minimally impact blood sugar

Total Carb



ASCORBATE, VITAMIN E ACETATE

NIACINAMIDE, ZINC OXIDE, D-CALCIUM PANTOTHENATE, PYRIDOXINE HYDROCHLORIDE

(VITAMIN B6), THIAMIN MONONITRATE (VITAMIN B1), RIBOFLAVIN (VITAMIN B2)

VITAMIN A PALMITATE, FOLIC ACID

BIOTIN, CHROMIUM AMINO ACID

CHELATE, SODIUM SELENITE, PHYLLOQUINONE (VITAMIN K1)

CYANOCOBALAMIN (VITAMIN B12)], SALT MALTODEXTRIN, CITRIC ACID

SUCRALOSE, MONO AND DIGLYCERIDES.

INGREDIENTS: CHOCOLATE FLAVORED

COATING [POLYDEXTROSE, PALM KERNEL

AND PALM OIL, WHEY PROTEIN ISOLATE.

COCOA POWDER (PROCESSED WITH

OLD



DIPOTASSIUM PHOSPHATE.

Polyunsaturated Fat 1g Monounsaturated Fat 3g Cholesterol 5mg 10% Dietary Fiber 9g Potassium 210mg Total Carbohydrate 23g Dietary Fiber 12g 48% 20% 0% • Vitamin 6% • Iron Percent Daily Values are based on a 2,000 calorie diet. Your Daily Values may be higher Saturated Fat Less than 20g Less than 2,400mg Less than 2,400mg 3,500mg



New Products Deliver Enhanced Wellness Benefits

Almond Butter Meal Bars





Plus Protein + Fiber 30 Gram Protein Shakes







FINANCIAL OVERVIEW



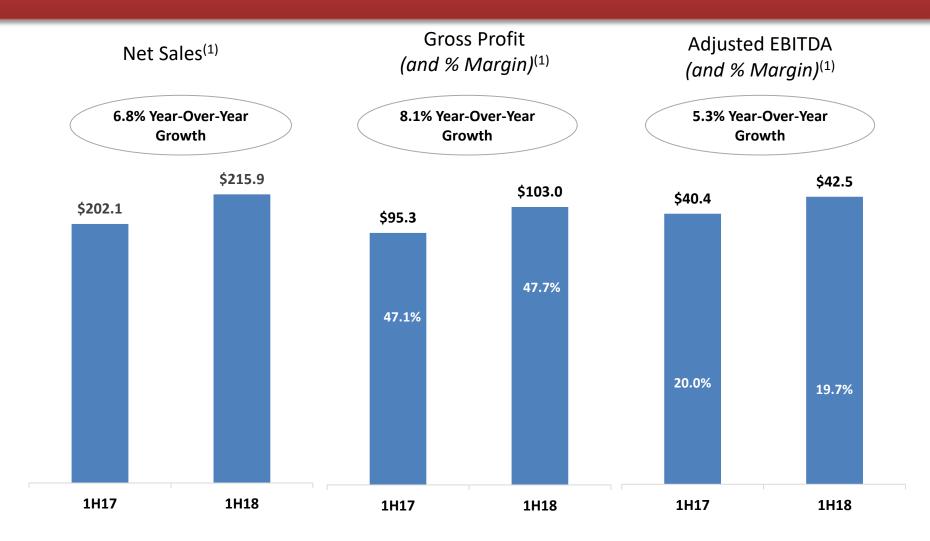
2Q18 - Solid Net Sales Growth and Gross Margin Expansion





Note 1: Dollars in millions. Unaudited financial information for the 13 weeks ended February 24, 2018 and pro-forma financial information for the 13 weeks ended February 25, 2017. The pro-forma financial statements provide results as if the Business Combination transactions had been completed as of the beginning of fiscal 2017. All financial measures related to fiscal 2017 discussed today will be on a pro forma basis. See appendix for reconciliation to GAAP financials.

YTD 2018 Results Strong Across Key Metrics



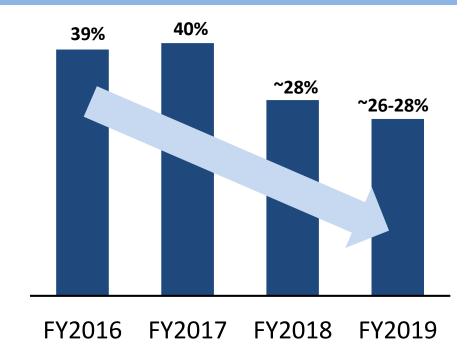


Note 1: Dollars in millions. Unaudited financial information for the 26 weeks ended February 24, 2018 and pro-forma financial information for the 26 weeks ended February 25, 2017. The pro-forma financial statements provide results as if the Business Combination transaction had been completed as of the beginning of fiscal 2017. All financial measures related to fiscal 2017 discussed today will be on a pro forma basis. See appendix for reconciliation to GAAP financials.

Tax Reform Provides Benefit, With Partial Re-Investment

FY2018 Tax Rate ~28%, versus previous outlook of 31-32% provided last quarter

NET EFFECTIVE ADJUSTED INCOME TAX RATE



PORTION OF LOWER TAX RATE IN FISCAL 2018 TO BE REINVESTED IN THE BUSINESS

- Incremental strategic investments in brand building initiatives to drive further top line growth and carry momentum into FY2019
- Invest in organizational capabilities in key functions that positions company for future growth
- \$1,000 bonus to all employees below the director level



Balance Sheet Highlights

- Solid balance sheet and cash flow provide financial flexibility to support future growth
- As of February 24, 2018, the Company has Cash of \$79.0 million and a \$200.0 million Term Loan, resulting in a pro forma Net Debt to Adjusted EBITDA ratio for the LTM of 1.6x
- \$200.0 million Term Loan was repriced on March 16 at Libor +350 bps, a reduction of 50 bps
- The Company also has a \$75.0 million revolving line of credit currently not utilized



Summary

- Confident in growth opportunities and our plans to execute against them
- Well positioned to deliver 10th straight year of U.S. snacking POS growth in FY18
- Expect to deliver 2018 net sales in-line with previously stated long-term target of 4% to 6% growth
- A portion of Tax Reform favorability being re-invested, resulting in Adjusted EBITDA growth slightly less than Net Sales growth in 2018



Q&A

